# D&LLTechnologies/Forum

# TRANSFORMATION

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# Application Transformation

The foundation for your digital strategy

Dave Deakin Cloud Business Director Dell Technologies

#### Today's discussion Why? What? How? Streamline IT Operations... $\odot$ Ó 0 ...which drives Cloud Strategy Making It Real Application Transformation allows you to... ... Funding your Transformation

### Inhibitors to your digital future

#### SPEED

## FUNDING

### RISK



uncertainty around how to create a culture of innovation



inability to attract, develop and retain talent needed

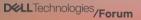
age or inflexibility of 21% current technology assets

lack of sufficient funding 20% to invest in digital innovation

#### **Traditional approaches**

- Investments in developing new digital experiences might not match user expectations
- Inhibit software release • frequency

Gartner: 2018 CEO Survey



## We are too busy to transform... operations

Before and after

#### 71% of IT budget consumed by Business As Usual



"How many unique departmental or enterprise applications does your organisation manage?"



Sources: Gartner 2018 CEO Survey, Gartner 2019 CIO Agenda, Forrester Total Economic Impact of Dell EMC Application Portfolio Optimization

#### A new operational paradigm



T-Mobile reduced operational costs by two thirds



A large US healthcare provider reduced application operational costs by 23%

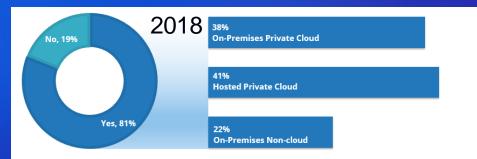


GAP needed weeks to get new features into production; now it takes 5 minutes



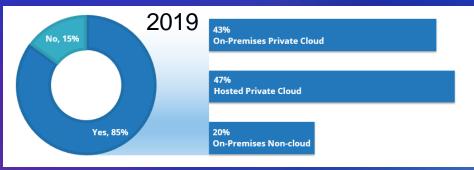
Comcast supports over 1500 developers with an operator team of 4 people

## What happens with lift and shift to cloud



#### Percent of Public Applications Expected to Repatriate Over the Next Two Years (Average)

Q. Using your best guess, what proportion of the public cloud applications installed today will move to a private cloud, hosted private cloud or non-cloud environment over the next two years?



n = 400
Source: IDC's Cloud and Al Adoption Survey, January 2018

	Security			19%
	Performance			14%
(\$)R	Cost			12%
Ϋļ	Control			12%
***	Centralize/Reduce	Shadow	IT	11%

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# Cloud is amazing.... But you need to take an application and data view

- Application's drive engagement with your internal and external customers
- Access to applications and data should drive your:
  - Structure and engagement with the business
  - Infrastructure and technology strategy
  - Transformation Strategy as applications often represent large buckets of money to transform around.

 Traditional IT Ops is usually measured on cost out... but cloud is rarely cost effective for laaS capability alone

So how do we do this?

# Discover how your business works and map the applications to them

Activity Manager Scoring Criteria Scoring Configuration Application Classifications Visualize Applications														
+ Associate Applications Legi											Legend			
Application		Classification	Reviewed	Impacts regulatory requirements	Impacts financial compliance requirements	Prevents payments processing capability	Impacts equities trading capability	Directly impacts customer experience	Causes damage to reputation	Prevents biling run	Impacts investments trading	Increases exposure to risk	Comments	
ABA - clearing refreshed: 2014-03-11 19:33	1	Productivity Important		No	No	Yes	Yes	Yes	Yes	Yes	No	No		
ACE-AM refreshed: 2014-03-11 19:33		-		Yes	No	No	No	No	No	No	No	No		
AmNet Broker Portal refreshed: 2014-03-11 19:33		Business Critical		Yes	No	No	Yes	Yes	Yes	Yes	Yes	Yes		
Asset Reporting refreshed: 2014-03-11 19:33	1	Productivity Important	Ø	Yes	Yes	No	No	No	No	No	Yes	Yes		
Brass refreshed: 2014-00-11 19:33		Mission Critical		Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes		
Calypso refreshed: 2014-02-11 19:33		Mission Critical		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		
ClearingApp refreshed: 2014-03-11 19:33		Productivity Important		No	No	Yes	No	Yes	No	Yes	Yes	No		
Contactual refreshed: 2014-03-11 19:33		Non-Critical		No	No	No	Yes	Yes	Yes	No	No	No		

# APPLICATION PORTFOLIO ANALYSIS

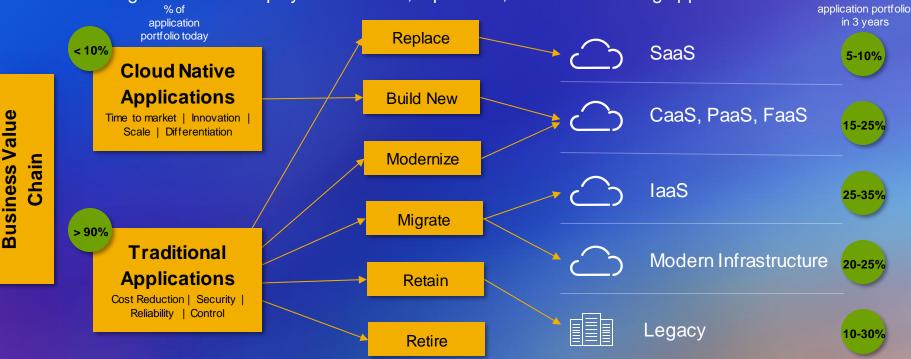
Classification 28 Question Alignment



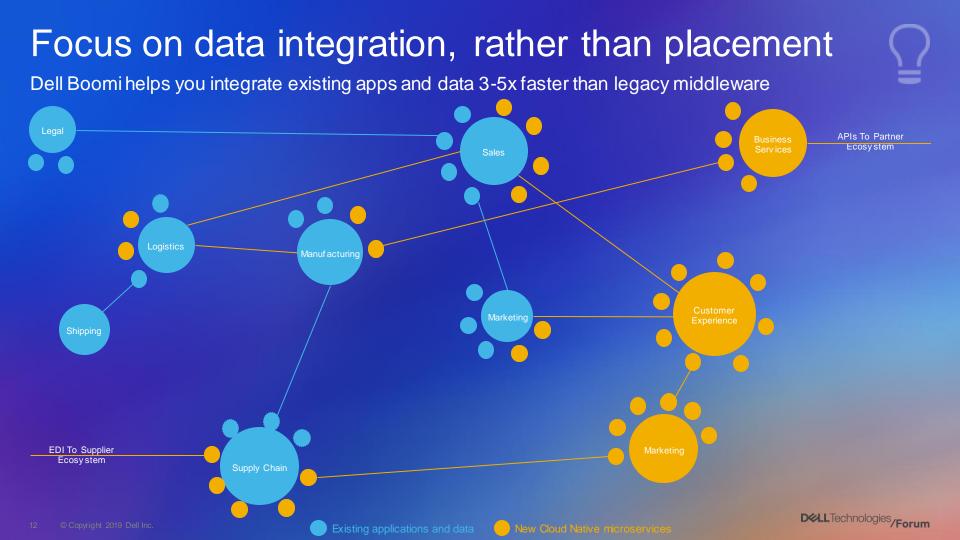
#### Takes over 12 months manually Dell EMC 4 – 8 weeks... Time to value

## Set your cloud strategy from Your Existing Application Portfolio





% of



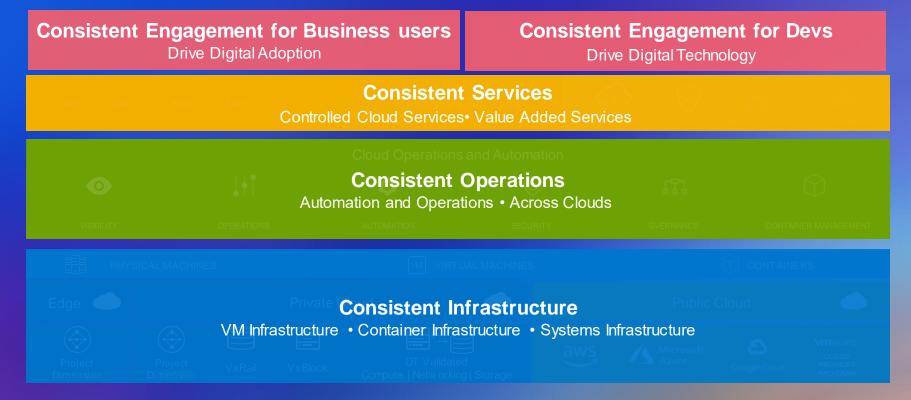
## Understand Supply and Demand....

Dell Technologies provides consistent developer and operator experience across multiple clouds



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Dell Technologies provides consistent developer and operator experience across multiple clouds



### In summary

- Applications should drive your cloud strategy
- Treating applications often funds your Organisational and technology transformation
- Buying Infrastructure rather than build, secures and saves.
- Rapidly get through your discovery to start banking benefit.
- Work with a partner to look at low hanging fruit....
- Introducing Datacom.

# D&LLTechnologies/Forum How a Digital Services Provider Embraced Its Own **Digital Transformation** Application Transformation – Customer Success Story

# DellTechnologies/Forum Introducing Datacom.

# DATACOM

**Introducing** Datacom Our vision: To help organisations explore possibilities and solve their greatest challenges

- 6500 employees globally
- Depth and breadth of local technical capability
- Long-term focus that builds long-term relationships
- Culture of proving the promise and doing the right thing by the customer

# DATACOM

# **Introducing** Datacom

Our strategy: We advise, plan, build and operate across all our capabilities







Public & Hybrid Cloud letworks

Product Solutions







IT Outsourcing

Local Government (as a service)

Advisory







Security

Software (Dev & Saa) Payroll





Connect call centre & BPO Data Centre

Infrastructure



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# **Dell Technologies**/Forum **The Challenge**

# The Challenge

#### **Our history**

- Our digital footprint, through merger, organic growth and acquisition, has grown into a significant and complex portfolio.
- M&A has fuelled the growth in many ERP/CRM and specific applications
- Our history and digital footprint inhibits a single Datacom response as we assemble to meet the market needs
- Lack of a clear master application portfolio slows down delivery to market
- Key driver for change One Datacom

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# The Transformation Process

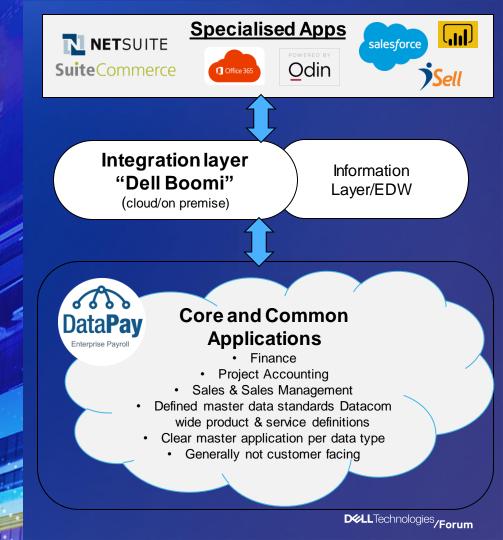
## Where we started

- Multiple core finance applications with separate P&L's
- On premise, limited multi jurisdiction capability
- More invoices within Datacom than to actual clients
- Custom built services
- Point to point integrations
- Specialised applications
- Various duplicated technologies
- Limited data standards
- Untraceable integration paths

# What was reviewed

- The need to service our customers better?
- What technology do we use from cloud?
- What technology needs to be on prem?
- How should we integrate with hybrid and multi-cloud requirement into our new technology stack?
- Can this be secure?
- Answer = DELL Boomi

Where we're heading Consolidating our set of "Best of Breed" solutions to support specific offerings, either directly customer facing, or via information layer



- 1. Build and rollout the new core
  - Customer centric, coordinated delivery of services direct to the customer, removal of intra Datacom charging
- 2. Consolidate the Best of Breed apps
  - Determine if the specialist apps are really unique,
  - Determine purpose of the apps,
- 3. Optimise the solution
  - Maintain the architecture
  - Continual balance of agility, extensibility, maintainability

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# The Outcomes

# The Outcomes

# Critical learnings

- Senior management engagement and understanding
- Clarity of transformation objectives and continual re-inforcement of them in the target archtiecture - One Datacom and Seamless Customer Delivery
- Not done in isolation, need more work around our expections of people whatever level they work at
- Not a one-off, continual change is a mind set, we need to be good at doing it

# The Outcomes

## **Reflective learnings**

 Digital transformation in a organisation full of digital opinions and technology preferences are very challenging

 Standards and principles aren't sexy and articulating the benefits of them can be tricky

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# DATACOM

DATACOM has figured out how to integrate M&A, with multi-cloud applications and business services to drive digital transformation to serve customers better