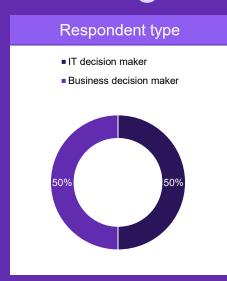
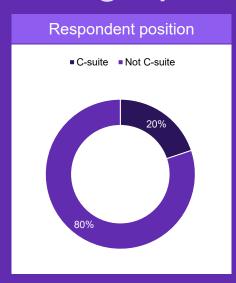
Dell Technologies 2025 Survey

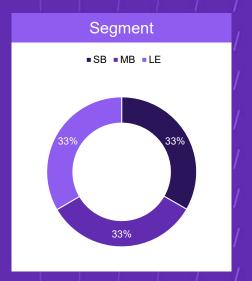
2,850 business and IT decision makers across 40 locations*, all segments, June 2025 (*US, UK, DE, FR and JP published in Feb 2025).

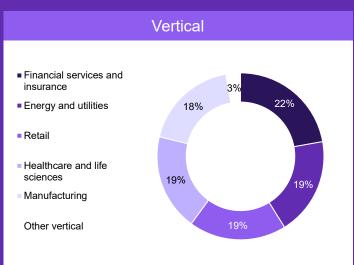


Profiling and firmographics



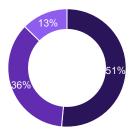




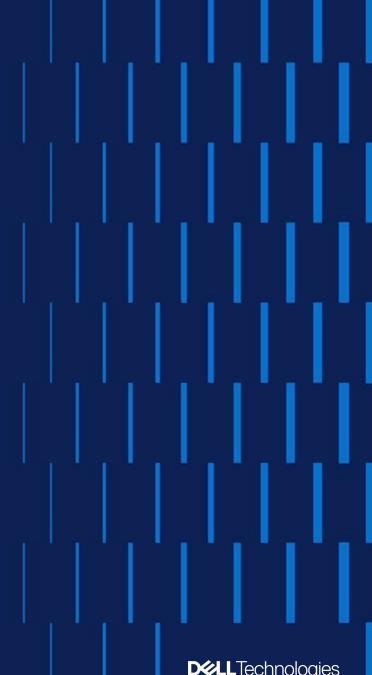


Respondent initiative responsibility

- I am a final decision maker/ have overall responsibility
- I am one of the final decision makers/ have significant responsibility
- I am an influencer of decision making/ have some responsibility



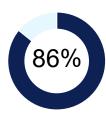
Business strategies and innovation





Business strategy influences

Key part of business strategy (Q1)



say **innovation** is a key part of their organization's business strategy



say **Al/Gen Al** is a key part of their organization's business strategy

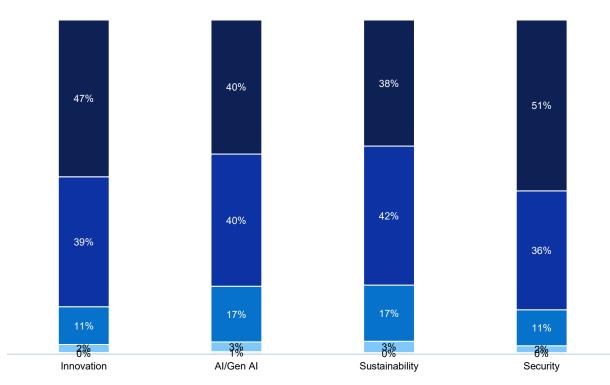


say **sustainability** is a key part of their organization's business strategy



say **security** is a key part of their organization's business strategy

Role the following play in respondents' organizations business strategies (Q1)



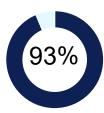
- It is a key part of our business strategy and is unlocking benefits across our organization already
- It is a key part of our business strategy and will unlock benefits across our organization in the future
- We recognize it is important to have within business strategy, but we don't currently have it included
- It is not a part of our business strategy, and we don't think it's important to be included
- I am unfamiliar with my organization's business strategy

Challenges of integration

Experience challenges (Q2)



experience challenges when integrating **innovation** into their business strategies



experience challenges when integrating **Al/GenAl** into their business strategies

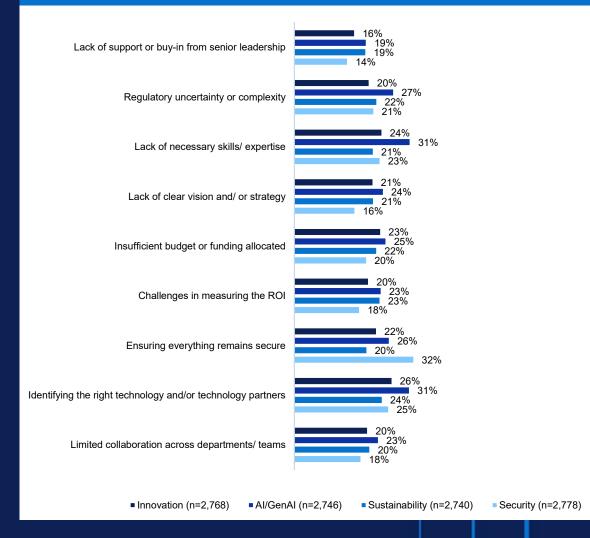


experience challenges when integrating **sustainability** into their business strategies



experience challenges when integrating **security** into their business strategies

Challenges when integrating the following into business strategies (Q2)



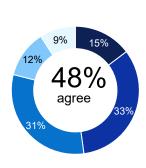
Top 3 challenges

Innovation - top 3 challenges (Q2)		Al/GenAl - top 3 challenges (Q2)	
#1	Identifying the right technology and/or technology partners	#1	Lack of necessary skills/ expertise
#2	Lack of necessary skills/ expertise	#2	Identifying the right technology and/or technology partners
#3	Insufficient budget or funding allocated	#3	Regulatory uncertainty or complexity
	2,768 respondents		2,746 respondents

Sustainability - top 3 challenges (Q2)		Security - top 3 challenges (Q2)		
#1	Identifying the right technology and/or technology partners	#1	Ensuring everything remains secure	
#2	Challenges in measuring the ROI	#2	Identifying the right technology and/or technology partners	
#3	Regulatory uncertainty or complexity	#3	Lack of necessary skills/ expertise	
	2,740 respondents		2,778 respondents	

Keeping pace with the industry

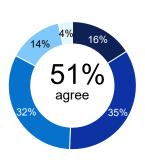
We're struggling to keep up with the pace of disruption (Q3 1)



- Strongly agree
- Somewhat agree
- Somewhat disagree

- Strongly disagree
- Don't know

We don't know what the next 3-5 years will look like for our industry (Q3_2)



- Strongly agree
- Somewhat agree
- Somewhat disagree

- Strongly disagree
- Don't know

Why do organization's **struggle to keep up** with the pace of disruption (Q3b)

We struggle to align our resourcing with the use of new technologies

Poor customer service

Because of government regulations and resources

We have at least 1500 customers a day

We have to become more agile and adapt to business needs much quicker. However, we are getting better in this field.

I think the AI feature has to be fully implemented by our company. So then we will become more stronger to face problems like this.

turnover of quality staff and the lack of people that are quality trainers

To adapt the current technology solutions properly.

Threats are coming from many different sources.

Resource challenges results in struggling to keep up with the pace.

There come to few facts like legacy systems, cultural resistance, market saturation

Lack of qualified engineers

Because some of our technology is a little outdated and we have to work with legacy systems

because our budget is limiting in terms of the new innovations we can implement

Lack of budget and skilled employees is the biggest issue

There is constant change happening and its a challenge to upgrade quickly enough to keep pace with all changes

Staying abreast of competitors while transforming legacy on a limited budget

The challenge is embedding - we want to change at pace but we need to bring colleagues on the journey and a lack of understanding or mixed messages can lose them

1,364 respondents

How do organization's **keep up** with the pace of disruption (Q3c)

We are constantly innovating and coming up with new idea for security

We maintain openness to new technologies and remain flexible in our approach to emerging trends in our industry.

With security measures and codes

Going through reports of past operations help us navigate deficiencies in the company that can better tackle further disruptions in the job.

There always trying new tactics to make sure up to date

we do a lot

What we do to keep up with the pace of disruption is to keep updating and learning new safer methods

We have a dedicated team that monitors threats and will dispose of them as they arise.

Try to ensure that business critical teams are balanced with innovation focused projects

Making staying up to date on the latest technology and market trends a top priority for the business.

Market research, peer forums, vendor contact and attendance of enterprise events

get talents in the keep us secure

By acknowledgement of the disruption and a as a team working through to our goals

We have central It and working groups that support with knowledge and learning to keep our business up to date

By redirecting available manpower to other areas of the business to help cover the current disruption until the status quote is

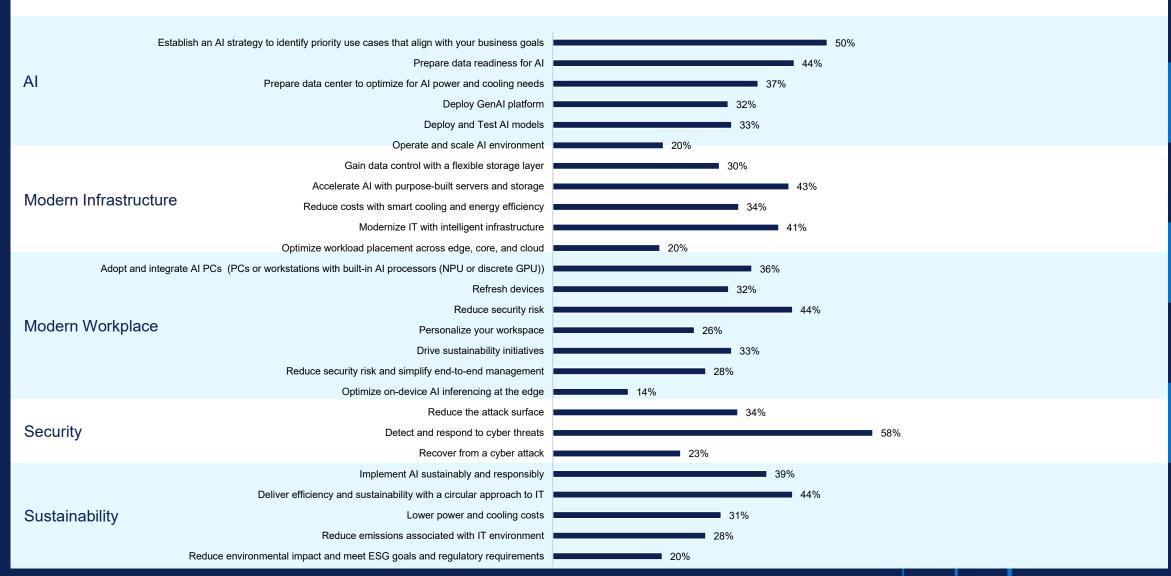
We keep up with the pace of disruption by always pushing the limits

We keep up with the pace of disruptions by maintaining our composure

1,228 respondents

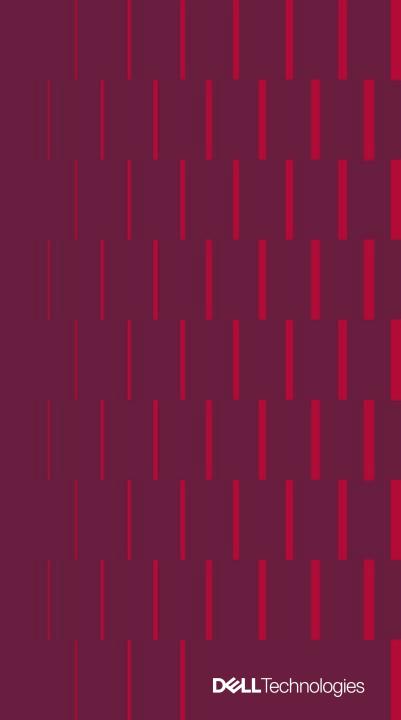
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Customer IT Initiatives planned for 2025 (M2[^])

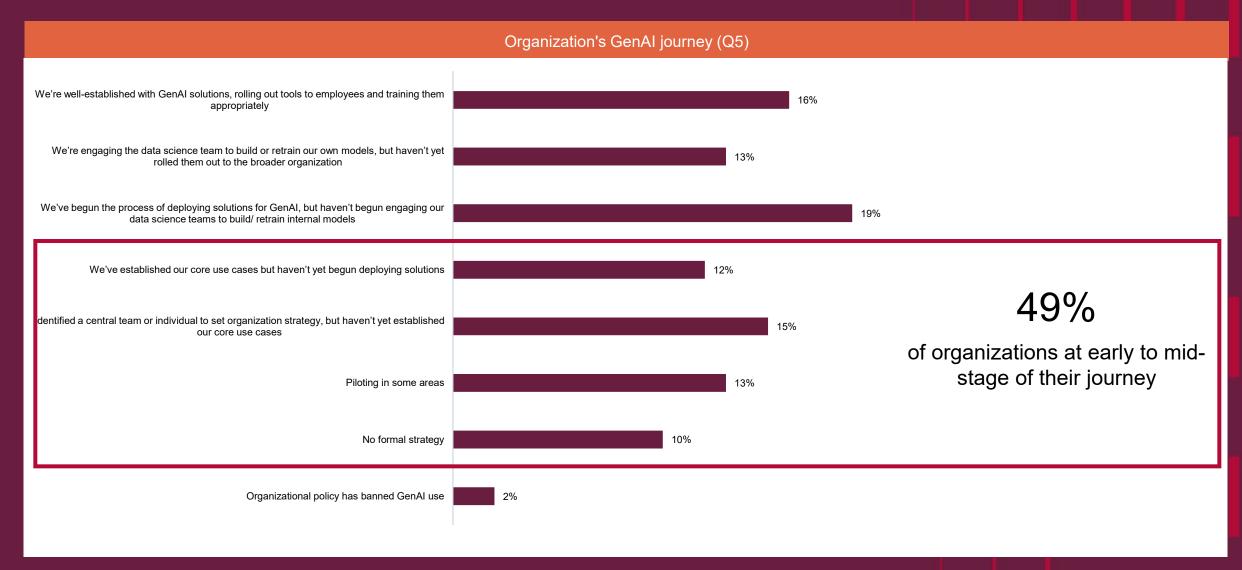




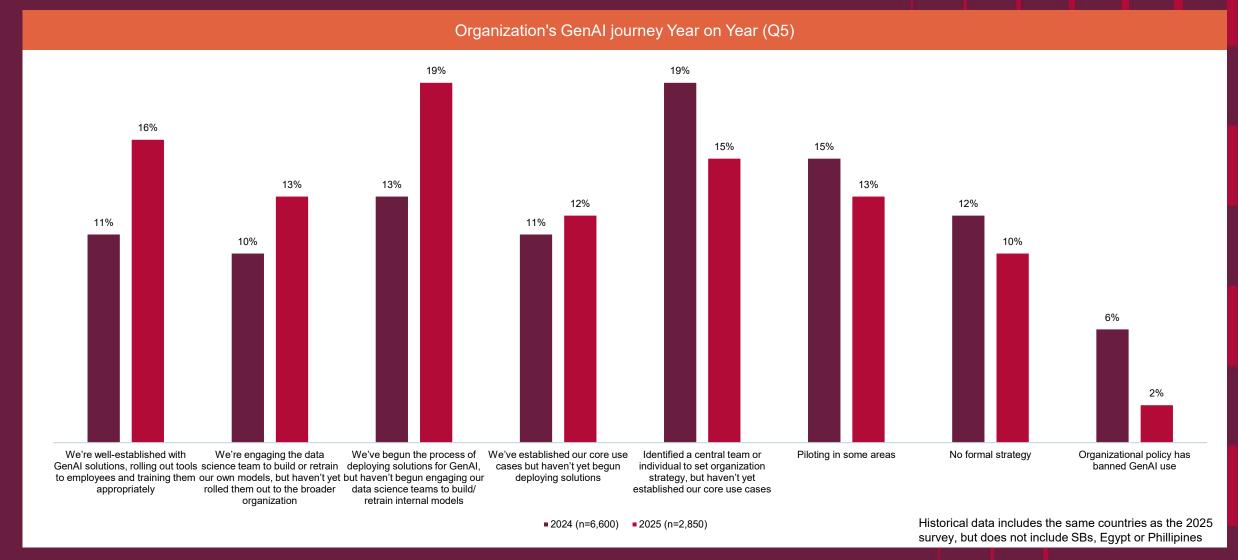
The role of artificial intelligence



Al/GenAl journey

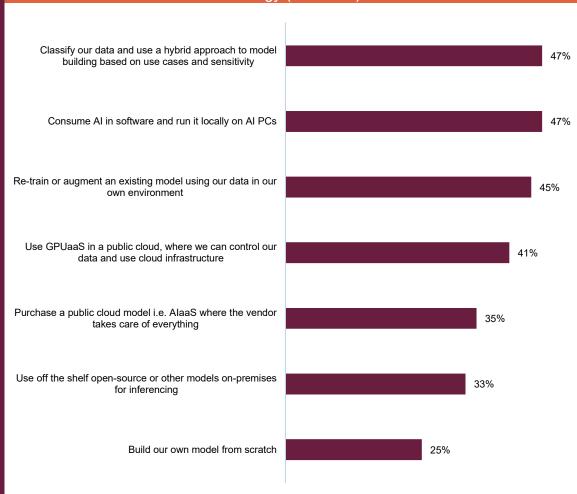


Al/GenAl journey



AI/GenAI strategy

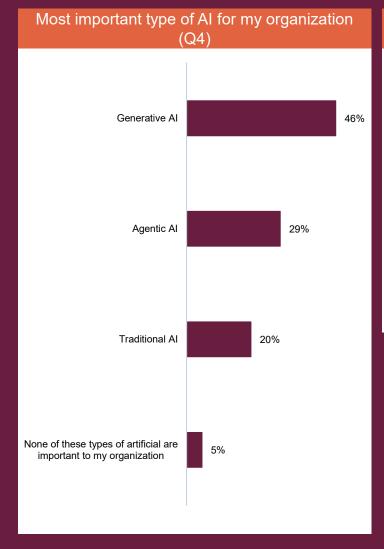
Most common types of procurement/usage that will be included in AI/GenAI strategy (Q6combi)

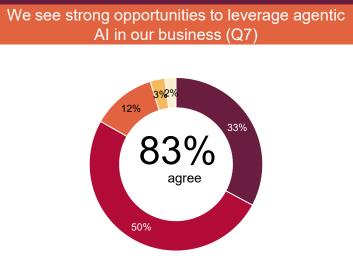


Most likely type of procurement/usage (Q6rank1) Consume AI in software and run it locally on AI PCs Classify our data and use a hybrid approach to model 16% building based on use cases and sensitivity Re-train or augment an existing model using our data in our own environment Use GPUaaS in a public cloud, where we can control our 13% data and use cloud infrastructure Use off the shelf open-source or other models on-premises 11% for inferencing Purchase a public cloud model i.e. AlaaS where the vendor 11% takes care of everything

Build our own model from scratch

Importance of artificial intelligence





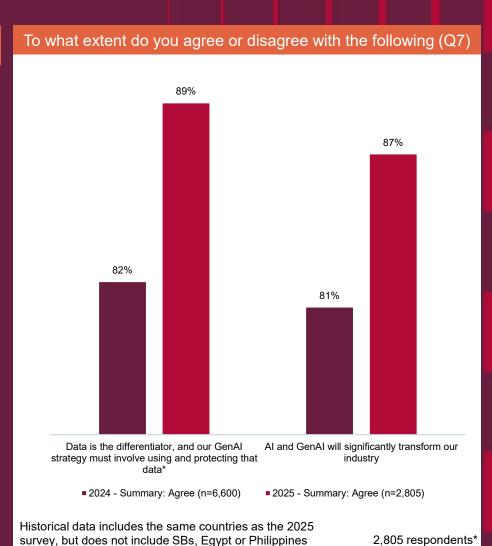
Somewhat agree

Don't know

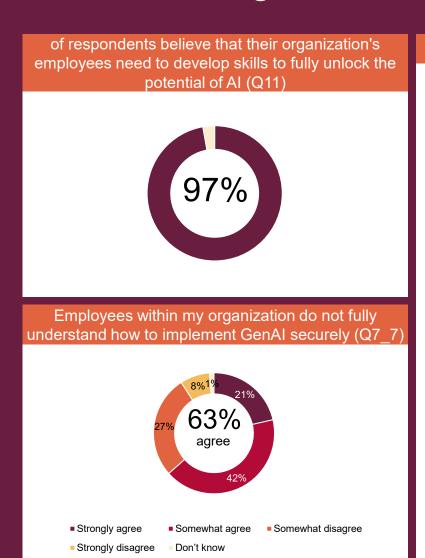
Somewhat disagree

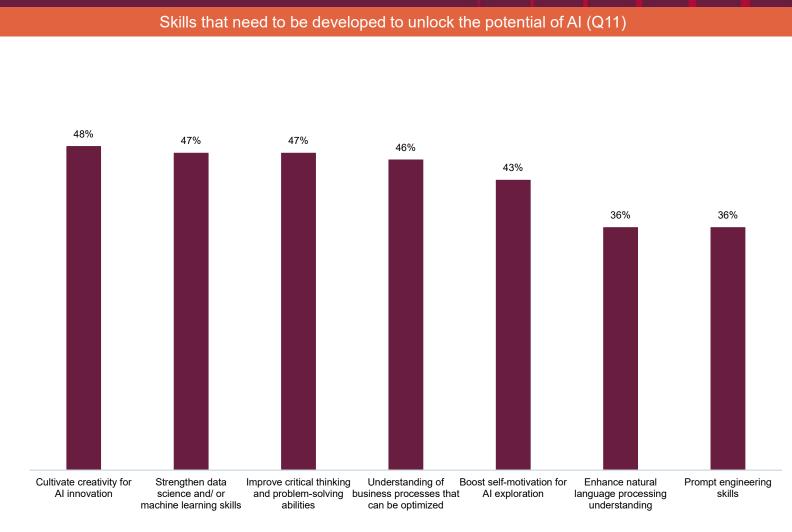
Strongly agree

Strongly disagree



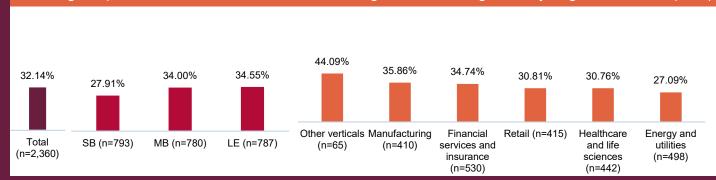
Artificial intelligence skills gap



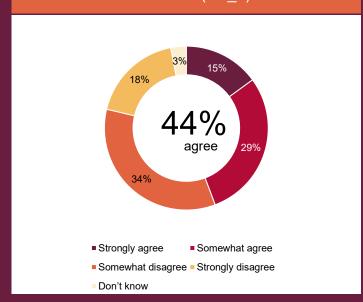


The ROI of artificial intelligence

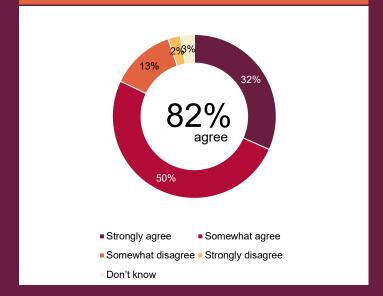




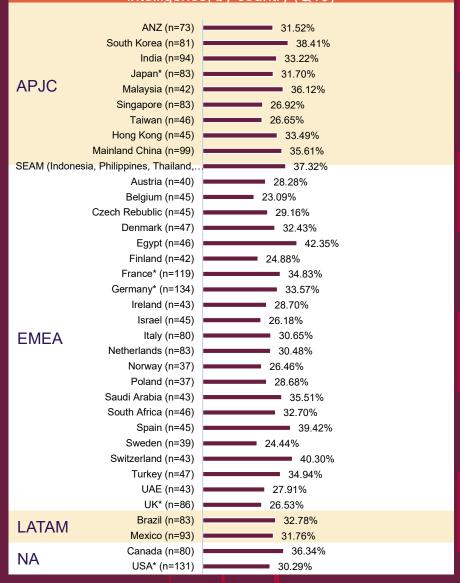
We have become pessimistic with the near-term value of AI (Q3 9)



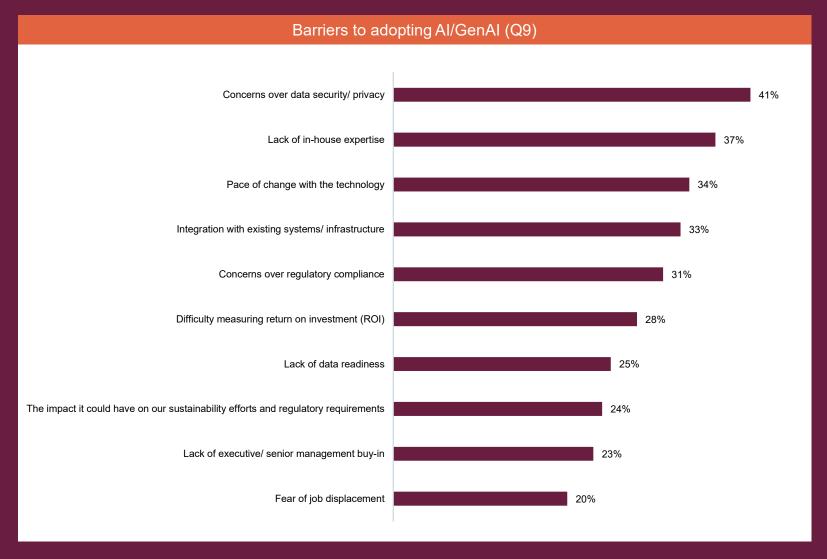
We are seeing substantial ROI and/or productivity gains from AI (Q3 10)

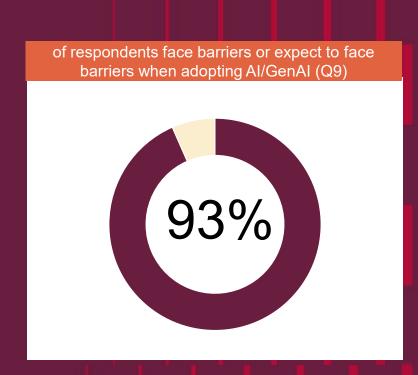


Average expected return of investment from using artificial intelligence, by country (Q10)



Barriers to GenAl/Al adoption





Data readiness challenges for AI/GenAI usage

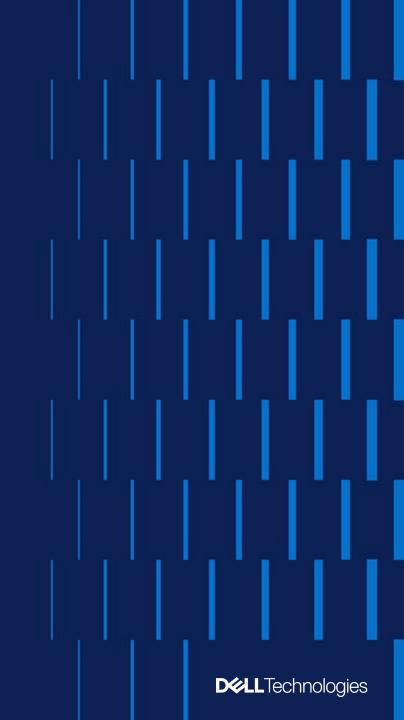
Challenges when identifying, preparing and/or using data for Al/GenAl use cases (Q12)





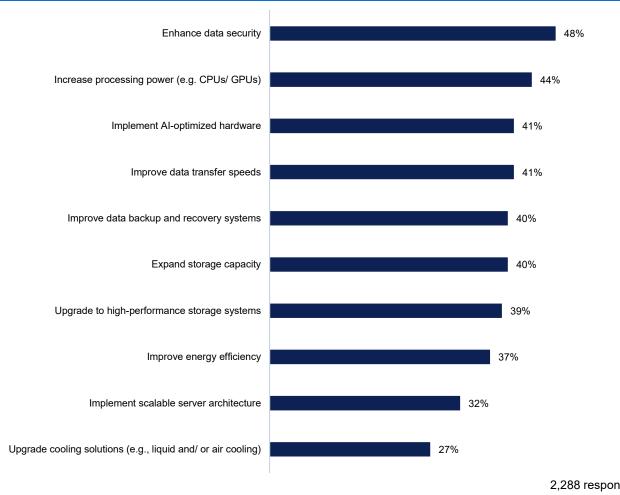
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Modern Infrastructure

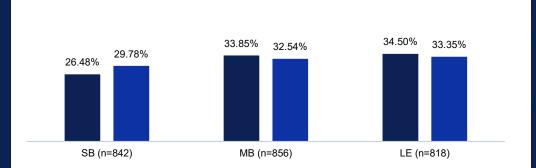


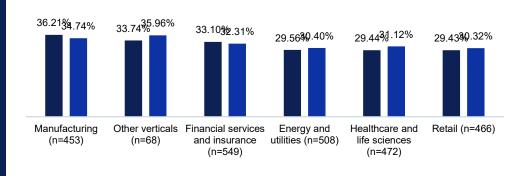
Storage and server upgrades

Upgrades needed to make servers and/or storage systems support Al-driven workloads (Q14)



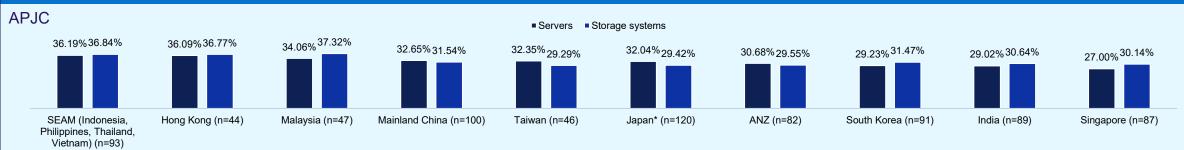
Average percentage of servers and/or storage systems that need to be upgraded to support Al-driven workloads, by segment/vertical (Q13)

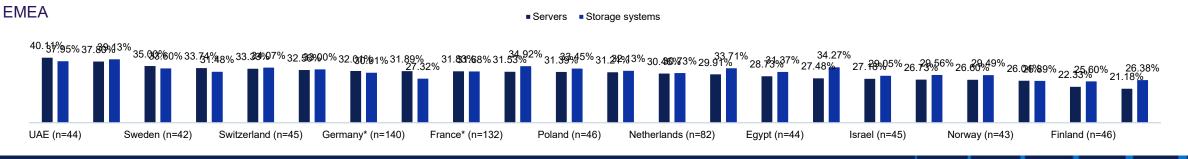


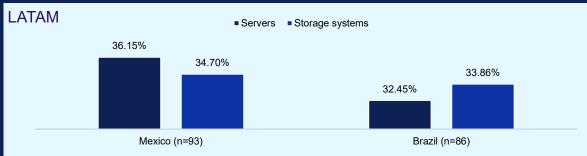


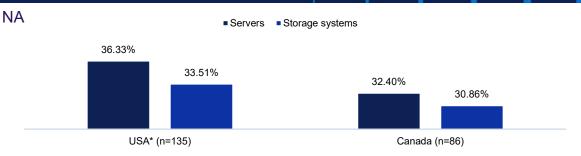
Storage and server upgrades





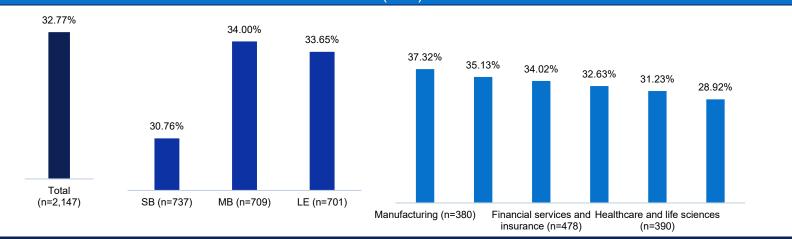




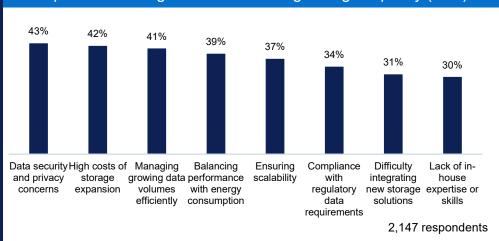


Increasing storage capacity

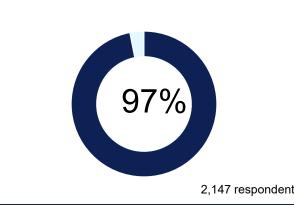
Average percentage increase to storage capacity as a result of data growth driven by AI, by segment/vertical



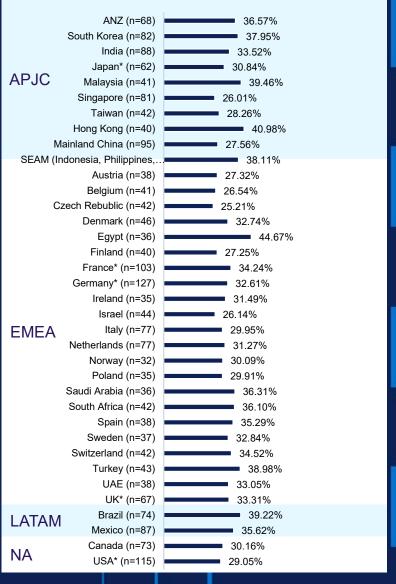
Expected challenges when increasing storage capacity (Q16)



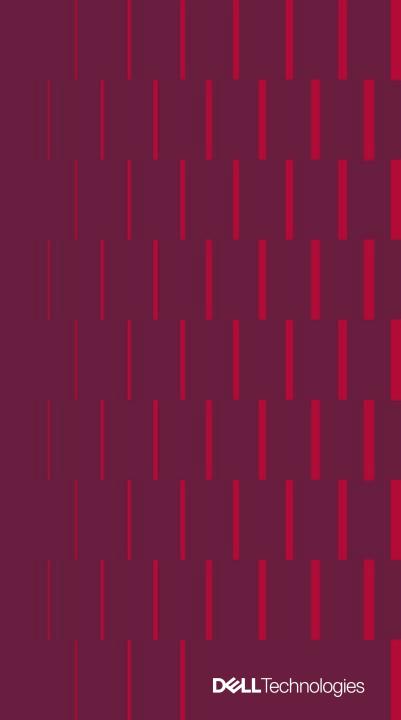
of organizations planning to increase their storage capacity expect to face challenges when doing so (Q16)



Average percentage increase to storage capacity as a result of data growth driven by AI, by country (Q15)

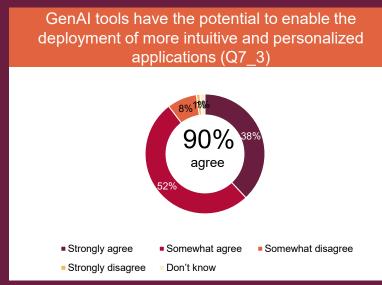


Modern Workplace



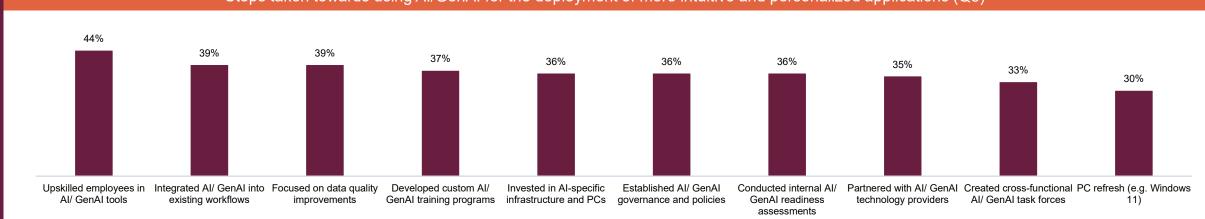
Al/GenAl and intuitive, personalized applications





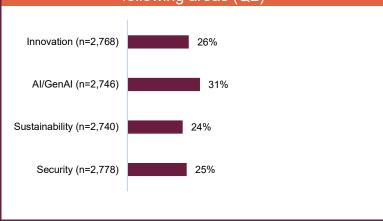


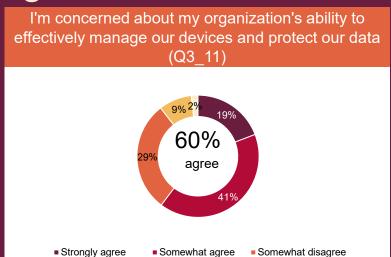
Steps taken towards using AI/GenAI for the deployment of more intuitive and personalized applications (Q8)



Modern workplace management

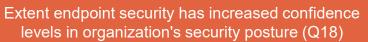
Organizations that find identifying the right technology and/or technology partners a challenge, in each of the following areas (Q2)

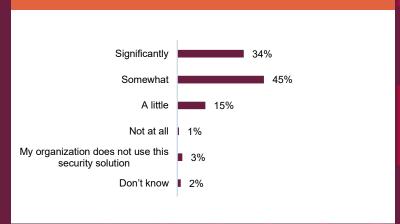




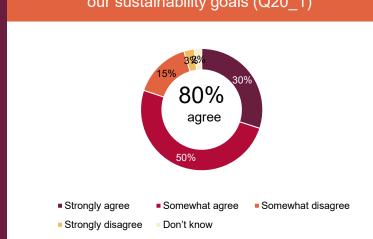
Don't know

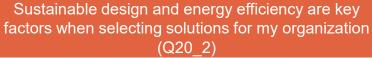
Strongly disagree

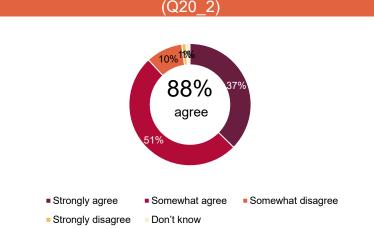






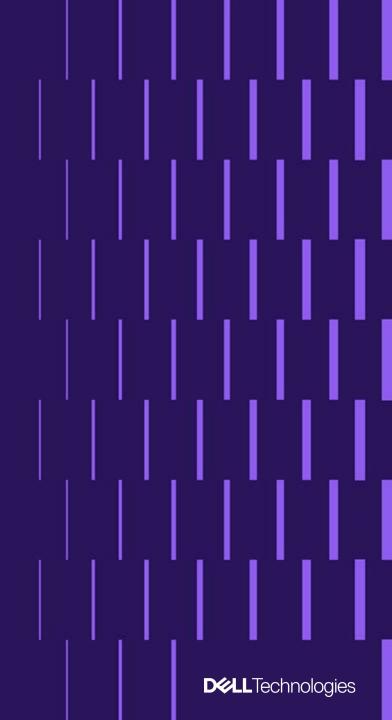






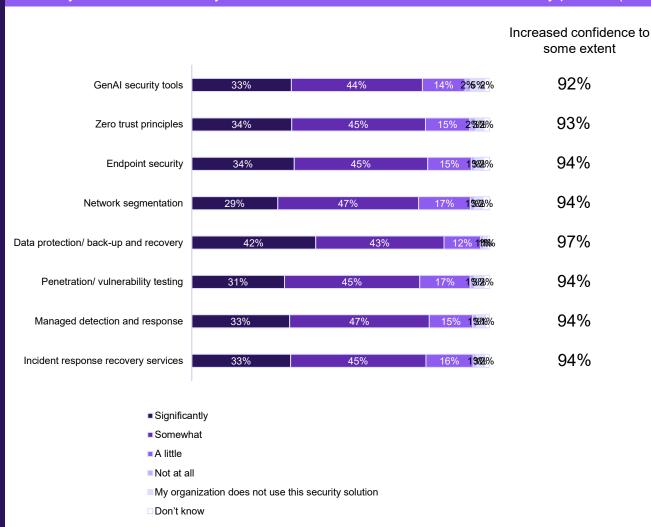


Security

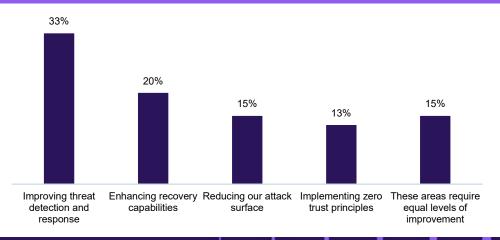


Importance of security

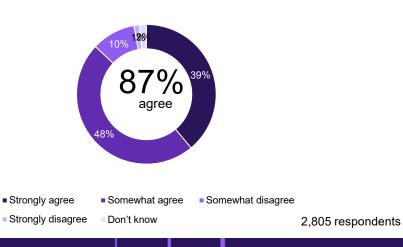
Security solutions most likely to have increased confidence levels in security posture (Q18)





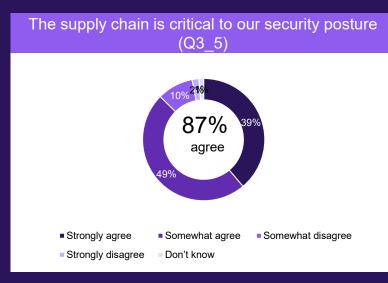


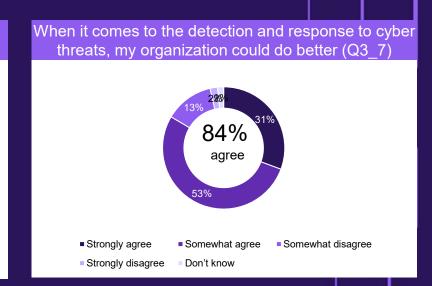
I expect GenAl to significantly improve our security operations (Q7 4)



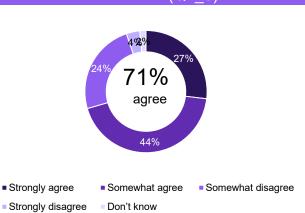


Security Concerns

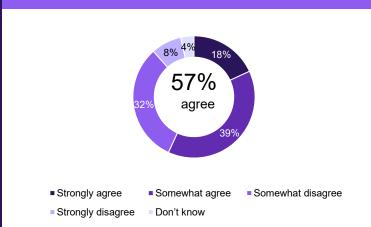




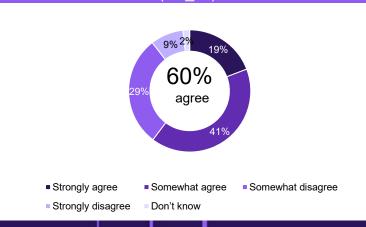
Our data and intellectual property are too valuable to be placed in a GenAl tools where a third party may have access (Q7 6)



Recovering the business to meet our SLAs would be difficult after a cyber attack (Q3_8)



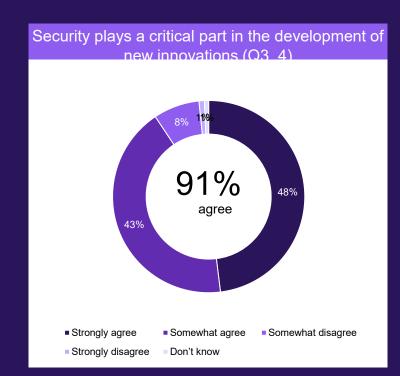
I'm concerned about my organization's ability to effectively manage our devices and protect our data (Q3 11)

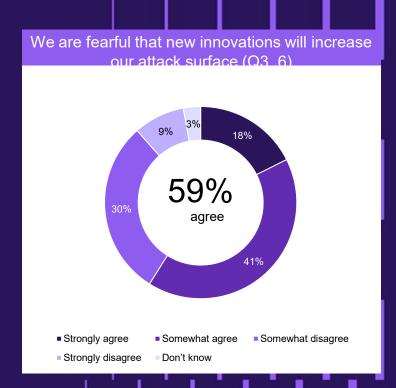


Source: Vanson Bourne, Dell Technologies survey across 2,850 business and IT decision makers globally, all segments, Jun 2025 (*countries published Feb 2025). Internal Use - Confidential

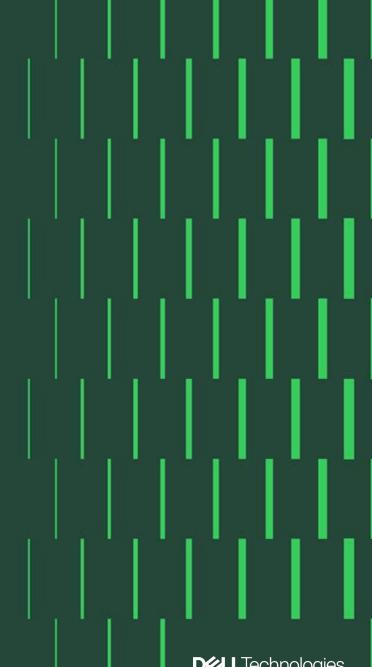
The innovation security paradox







Sustainability strategy priorities



D¢LLTechnologies

Sustainability: AI, innovation and data centers

Combination of 'strongly agree' and 'somewhat' agree' (Q20)

87%

agree that AI is a crucial tool for optimizing resource use and enhancing sustainability in their operations

81%

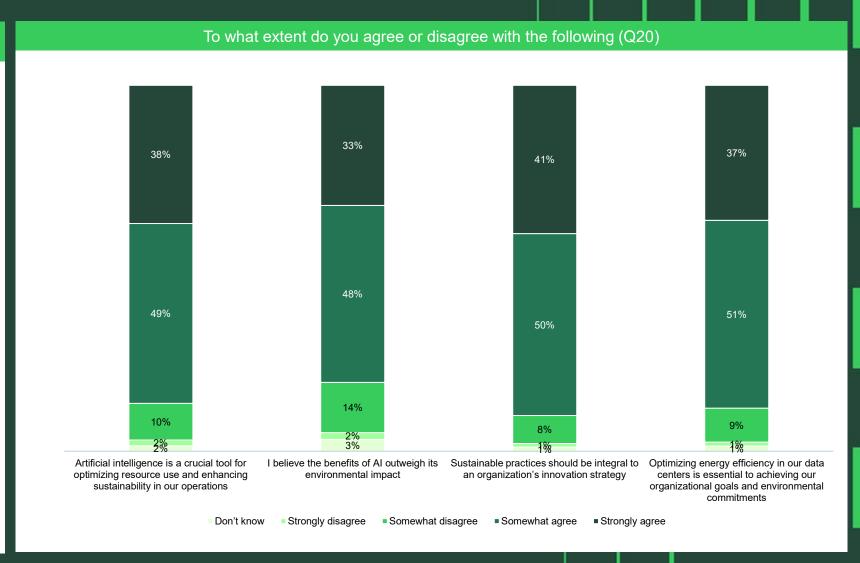
believe the benefits of AI outweigh its environmental impacts

90%

agree that sustainable practices should be integral to an organization's innovation strategy

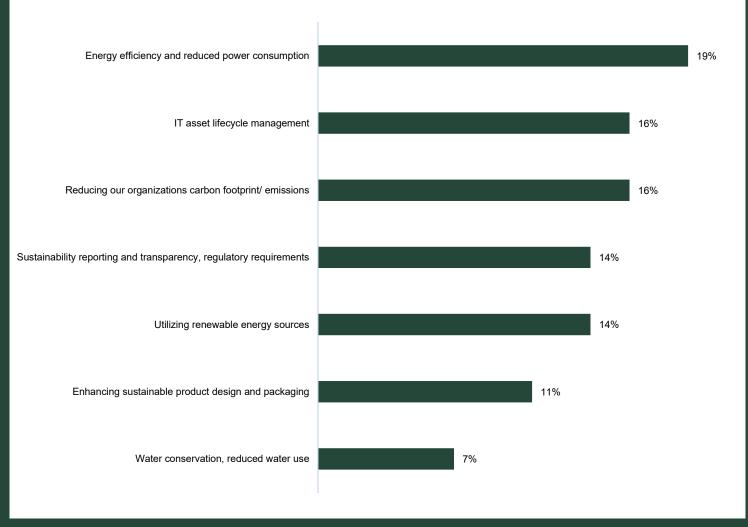
88%

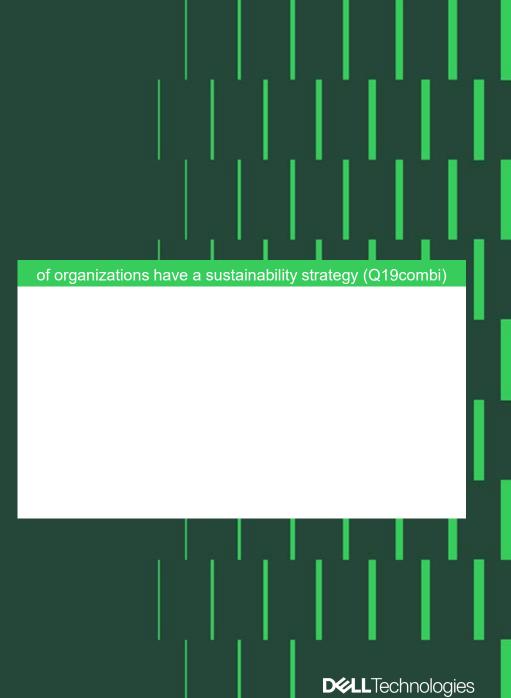
agree that optimizing energy efficiency in their data centers is essential to achieving their goals and environmental commitments



Sustainability strategies

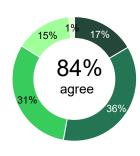






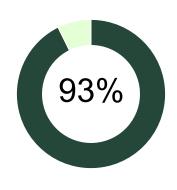
Impact of AI on sustainability

Concern over the environmental impact of organization's AI technologies (Q21)

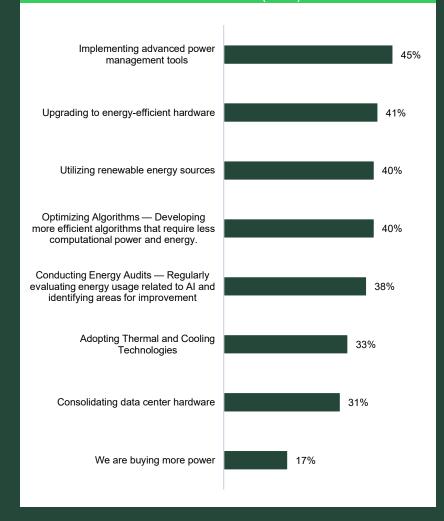


- Very concerned
- Somewhat concerned A little concerned
- Not at all concerned
- Don't know

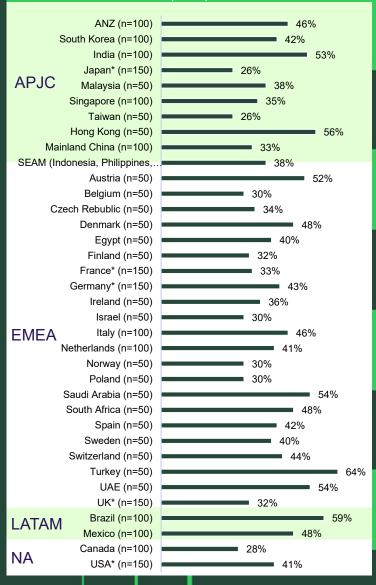
of organizations are taking steps to addressing the increasing energy demands of AI (Q22)



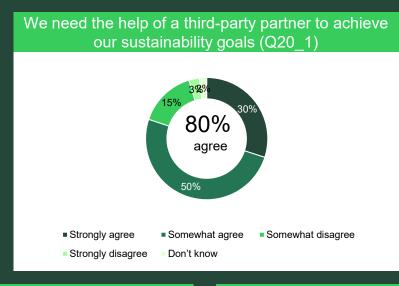
Steps being taken to address the increasing energy demands of AI (Q22)



Utilizing renewable energy sources, by country (Q22)

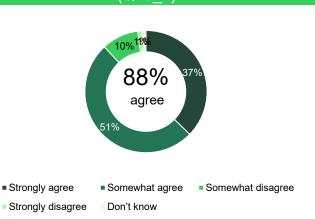


Tech buying criteria & 3rd party help

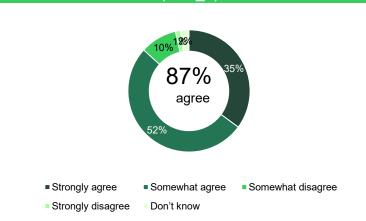




Sustainable design and energy efficiency are key factors when selecting solutions for my organization (Q20 2)



Circularity in AI hardware is an important consideration in our IT asset management system (Q20 9)



We are prioritizing the use of sustainable products and solutions (Q20_6)

